Dyna-Mac (DMHL SP)

Upcycle margin expansion

Maintain BUY with a higher TP of SGD0.62

With its positive profit alert, we continue to believe we were too conservative with Dyna-mac's margins and expect 50% capacity expansion, high operating leverage and doubling of its order book to SGD896m to fatten net margins. We lift our FY24E PATMI by 37% and FY25E by 38% and raise our TP to SGD0.62 from SGD0.52, based on a 13x (from 15x) FY24E P/E. Dyna-Mac is a key beneficiary of the multi-year FPSO upcycle and remains one of our Top Picks in the SMID space. Dyna-mac will report its 1H24 results on 6 Aug 2024 after trading hours.

Positive profit alert

Dyna-mac said on 5 July 2024 it expects to report a significant improvement in net profit for 1H24E, as compared to the same period last year mainly due to the completion of major projects, improvement in productivity and increase in its revenue. With its orderbook doubling to SGD896m within the past year as well as its new land expansion of 50%, we expect Dyna-mac to execute its orderbook at a faster pace. From our channel checks, we also discovered that FPSO builders are enjoying better pricing for each FPSO new-build and we believe that this should flow-down to players like Dyna-mac which implies better margins for new orders won. We believe that despite raising our estimates previously, we might have been too conservative and we now project a higher gross margin of 19% as compared to 17% previously for Dynamac's module business.

New substantial shareholder - an interesting angle

Hanwha Aerospace & Ocean bought Keppel's 24.1% stake in Dynamac in May 2024 on top of 2.95% purchased previously. We believe Hanwha Ocean may be on a global expansion drive, as it looks to grow its footprint in marine energy solutions and shipbuilding. It also launched a bid for Australian shipbuilder Austal back in Apr 2024 for USD662m. We believe Hanwha Aerospace & Ocean should be a positive addition for Dyna-Mac.

One of our Top SMID Picks

We expect Dyna-Mac will continue to benefit from the current strong demand for FPSO and it should further re-rate as it executes its larger-size contracts and achieves higher profitability. Maintain BUY.

| FYE Dec (SGD m) | FY22A | FY23A | FY24E | FY25E | FY26E |
|------------------------------|----------|----------|----------|----------|----------|
| Revenue | 291 | 385 | 520 | 624 | 718 |
| EBITDA | 12 | 25 | 69 | 82 | 93 |
| Core net profit | 13 | 29 | 59 | 70 | 81 |
| Core EPS (cts) | 1.3 | 2.3 | 4.7 | 5.6 | 6.5 |
| Core EPS growth (%) | 136.3 | 78.4 | 104.6 | 18.6 | 16.8 |
| Net DPS (cts) | 0.3 | 0.8 | 1.7 | 2.0 | 2.3 |
| Core P/E (x) | 14.5 | 14.5 | 10.4 | 8.8 | 7.5 |
| P/BV (x) | 4.5 | 6.0 | 4.8 | 3.1 | 2.2 |
| Net dividend yield (%) | 1.5 | 2.5 | 3.4 | 4.1 | 4.8 |
| ROAA (%) | 5.3 | 9.2 | 15.3 | 14.9 | 14.5 |
| EV/EBITDA (x) | 0.9 | 8.0 | 4.6 | 2.7 | 1.3 |
| Net gearing (%) (incl perps) | net cash |
| Consensus net profit | - | - | 43 | 51 | 59 |
| MIBG vs. Consensus (%) | - | - | 37.1 | 37.5 | 37.9 |

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12m Price Target

Previous Price Taraet

SGD 0.49 SGD 0.62 (+27%) SGD 0.52

Company Description

Dyna-Mac undertakes engineering, procurement, fabrication onshore pre-commissioning Æ commissioning of topside modules mainly in the O&G industrv

Statistics

LIM AH CHENG

| 52w high/low (SGD) | 0.51/0.24 |
|------------------------|-----------|
| 3m avg turnover (USDm) | 3.4 |
| Free float (%) | 39.3 |
| Issued shares (m) | 1,243 |
| Market capitalisation | SGD609.3M |
| | USD454M |
| Major shareholders: | |
| Estate of Tze Jong Lim | 32.0% |
| Hanwha Ocean Co., Ltd. | 27.1% |

1.1%

220

200

180

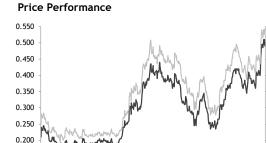
160

140

120

100

80



Oct-22 Jan-23 Apr-23 Jul-23 Oct-23 Jan-24 Apr-24 Jul-24

> Dyna-Mac - (LHS, SGD) -Dyna-Mac / Straits Times Index - (RHS, %)

| | -1M | -3M | -12M |
|-----------------------|-----|-----|------|
| Absolute (%) | 31 | 17 | 15 |
| Relative to index (%) | 24 | 7 | 9 |
| Source: FactSot | | | |

Source: FactSet

Abbreviations explained

FPSO - Floating, production, storage and offloading

Companies mentioned in this report Keppel (KEP SP, CP SGD6.58, NR) Hanwha Aerospace & Ocean (012540, CP KRW271.5k, not rated)

Austal (ASB, AUD2.57, not rated)

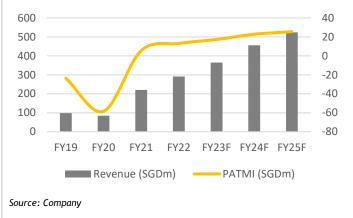




Value Proposition

- Global EPC service provider to the world's energy market. Dyna-Mac has 2 fabrication yards in Singapore totalling 140,000 sqm.
- Zero debt and SGD128.5m net cash, which could fund inorganic growth to fast-track earnings growth.
- Riding the O&G industry's tailwind; we forecast 30% earnings CAGR in the next 2 years despite being loss-making in FY20.
- We expect Dyna-Mac to continue to win larger contracts.
- It has clear ESG policies and strategies.

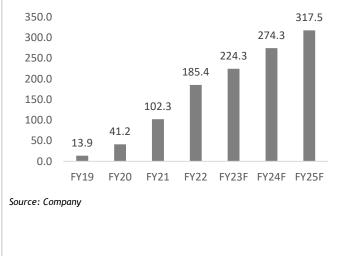
Revenue and net profit trend



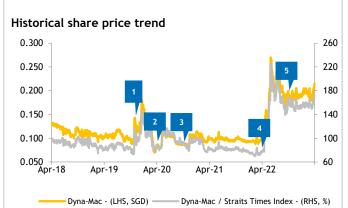
Financial Metrics

- Revenue more than doubled since new management came on board in FY20, and we forecast 20+% growth pa for the next 2 years.
- Turned around from a loss of SGD58.4m in FY20 to a profit of SGD13.4m in FY22.
- Strong net cash position with no debt.

Dyna-Mac is in a net cash position (SGDm)



Price Drivers



Source: Company, Maybank IBG Research

- 1. In Feb'20, issued profit warning of a loss for FY19.
- 2. In Mar'20, the new CEO and management team joined the company.
- 3. In Feb'21, announced FY20 loss of SGD58.4m.
- 4. In May'22, said it won a SGD180m order and subsequently announced a strong outlook for 2022.
- 5. Oil price weakened due to fears of a global recession after the spike caused by the Russia-Ukraine war.

Swing Factors

Upside

- Riding the boom in the O&G sector.
- We expect Dyna-Mac to win larger contracts, boosting its revenue and order book, which is already at a high.
- Inorganic growth through acquisitions due to net cash balance sheet.
- We forecast strong organic earnings growth of at least 30% CAGR for the next 2 years.

Downside

- Declines in oil prices reduce investment in the O&G space.
- Higher labour costs will reduce margins.
- New competitors entering the industry may temporarily reduce Dyna-Mac's market share.

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| Risk Rating & Score ¹ | Not Rated |
|----------------------------------|-----------|
| Score Momentum ² | na |
| Last Updated | na |
| Controversy Score ³ | na |
| | |

Business Model & Industry Issues

- As a global multi-disciplinary contractor for the O&G industry, the group places significant emphasis on protecting the environment. Dyna-Mac has also ventured into adjacent areas like LNG modules and renewable energy in decarbonisation with a focus on green hydrogen/ammonia production modules. By diversifying and leveraging its core capabilities, Dyna-Mac is poised to move up the value chain and ride the changing demands of the energy industry.
- The group has restructured payment terms with customers (i.e. requesting more up-front payment for contracts), repaid all its
 debts as well as focusing on its key expert area (FPSOs), which has seen growing investments by O&G producers. Dyna-Mac also
 streamlined its operations and improved efficiency, boosting margins as a result.
- The key risk would be another downturn in the O&G industry, which would result in a lull period and drop in profits. However, the group is actively looking for inorganic means to diversify into a more sustainable revenue source via maintenance or servicing revenue.

Material E issues

- The electricity usage in the yards is mainly for welding machines, CNC plasma cutting machines, band saw/pipe cutting machines, bevel machines of pipe joints, electrical hand tools, and main air-compressors and workshop lights. During 2021, Dyna-Mac implemented measures to reduce energy consumption.
- Fuel consumption is mainly diesel oil to operate vehicles and machines. Dyna-Mac schedules regular maintenance of vehicles and machines to ensure efficient working condition. To support the green initiative, the company has started to use electric forklifts instead of diesel-powered forklifts for the entire warehouse and use electric compressors instead of diesel-engine air compressors.
- Dyna-Mac recognises that proper waste management is crucial to protect the environment and ensure health and safety of the communities it operates in. Managing the proper disposal of waste is especially important for this industry. By shifting towards adoption of the 3Rs (Reduce, Reuse, Recycle), it can also reap cost savings for the business.

Material S issues

- To better manage and improve site operational efficiency, Dyna-Mac partnered with a licensed private HCP in June 2021 and was approved by the Ministry of Health to conduct the self-swab Rostered Routing Testing Polymerase Chain Reaction testing at the company's designated premises.
- The Flexible Work Arrangement Policy was established on 1 July 2021 to give employees work-life balance while upholding a strong sense of personal responsibility of work standards.

Key G metrics and issues

- The board has six directors, including the Executive Chairman, the CEO and four non-executive directors, of which two are independent.
- 40% of the board are females, which demonstrates good diversity.
- Under the Board Diversity Policy, the board strives to have one member with relevant experience in the Group's businesses or markets; and one member with professional qualification in accounting, legal or other professional backgrounds or disciplines as may be determined by the board to be necessary and/or beneficial to the Group.
- Management has also implemented the whistle-blowing policy by setting out the procedures that provide for the well-defined mechanism and accessible channel by which employees, vendors, contractors, service providers, customers and other stakeholders may in confidence, raise concerns about possible improprieties, misconduct, irregularities or malpractices relating to the company and its officers without fear of harassment or victimization.

¹*Risk Rating & Score* - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. <u>²Score</u> <u>Momentum</u> - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. <u>³Controversy Score</u> - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).

Fig 1: Changes to our forecasts for Dyna-Mac

| | | FY24E | | FY25E | | FY26E | | | |
|------------------------|-------|-------|-----------|-------|-------|-----------|-------|-------|-----------|
| - | New | Old | Chg (%) | New | Old | Chg (%) | New | Old | Chg (%) |
| Revenue (SGDm) | 520.0 | 481.5 | 8.0 | 624.0 | 577.8 | 8.0 | 717.6 | 664.4 | 8.0 |
| Gross profit (SGDm) | 107.7 | 85.8 | 25.5 | 129.3 | 103.0 | 25.5 | 148.7 | 118.5 | 25.5 |
| EBIT (SGDm) | 69.1 | 50.4 | 37.0 | 81.9 | 59.5 | 37.6 | 93.4 | 67.7 | 38.0 |
| EBITDA (SGDm) | 69.1 | 50.4 | 37.0 | 81.9 | 59.5 | 37.6 | 93.4 | 67.7 | 38.0 |
| Core net profit (SGDm) | 58.7 | 42.8 | 37.0 | 69.6 | 50.6 | 37.6 | 81.2 | 58.9 | 38.0 |
| EPS (SGD) | 0.05 | 0.03 | 37.0 | 0.06 | 0.04 | 37.6 | 0.06 | 0.05 | 38.0 |
| | | | Chg (ppt) | | | Chg (ppt) | | | Chg (ppt) |
| Gross Margin | 20.7% | 17.8% | 2.9 | 20.7% | 17.8% | 2.9 | 20.7% | 17.8% | 2.9 |
| Net Margin | 11.3% | 8.9% | 2.4 | 11.2% | 8.8% | 2.4 | 11.3% | 8.9% | 2.5 |

Source: Maybank IBG Research

| FYE 31 Dec | FY22A | FY23A | FY24E | FY25E | FY26E |
|----------------------------------|-------|-------|---------------|---------------|-------------|
| Key Metrics | | | | | |
| P/E (reported) (x) | 12.6 | 13.0 | 10.4 | 8.8 | 7.5 |
| Core P/E (x) | 14.5 | 14.5 | 10.4 | 8.8 | 7.5 |
| P/BV (x) | 4.5 | 6.0 | 4.8 | 3.1 | 2.2 |
| P/NTA (x) | 12.7 | 9.9 | 6.2 | 3.5 | 2.4 |
| Net dividend yield (%) | 1.5 | 2.5 | 3.4 | 4.1 | 4.8 |
| FCF yield (%) | 44.3 | 11.1 | 16.1 | 19.3 | 21.0 |
| EV/EBITDA (x) | 0.9 | 8.0 | 4.6 | 2.7 | 1.3 |
| EV/EBIT (x) | 0.9 | 8.0 | 4.6 | 2.7 | 1.3 |
| INCOME STATEMENT (SGD m) | | | | | |
| Revenue | 291.5 | 385.2 | 520.0 | 624.0 | 717.6 |
| EBITDA | 11.8 | 25.2 | 69.1 | 81.9 | 93.4 |
| Depreciation | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Amortisation | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EBIT | 11.8 | 25.2 | 69.1 | 81.9 | 93.4 |
| Net interest income / (exp) | (0.0) | (0.1) | 0.0 | 0.0 | 0.0 |
| Associates & JV | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Exceptionals | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other pretax income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pretax profit | 11.8 | 25.1 | 69.1 | 81.9 | 93.4 |
| Income tax | 1.6 | 3.6 | (10.4) | (12.3) | (12.1 |
| Minorities | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Discontinued operations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Reported net profit | 13.4 | 28.7 | 58.7 | 69.6 | 81.2 |
| Core net profit | 13.4 | 28.7 | 58.7 | 69.6 | 81.2 |
| BALANCE SHEET (SGD m) | | | | | |
| Cash & Short Term Investments | 185.4 | 216.1 | 202.2 | 295.0 | 485.3 |
| | 30.1 | 37.9 | 293.3 37.9 | 385.9 37.9 | 465. |
| Accounts receivable | | | 0.0 | | 37.5 0.0 |
| Inventory | 0.0 | 0.0 | | 0.0 | |
| Reinsurance assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Property, Plant & Equip (net) | 28.7 | 28.1 | 29.3 | 25.3 | 22.1 |
| Intangible assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Investment in Associates & JVs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other assets | 31.4 | 63.2 | 60.5 | 61.1 | 63. |
| Total assets | 275.6 | 345.2 | 421.0 | 510.2 | 608.2 |
| ST interest bearing debt | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Accounts payable | 79.0 | 80.0 | 98.5 | 118.2 | 135.9 |
| Insurance contract liabilities | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| LT interest bearing debt | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other liabilities | 153.0 | 195.0 | 196.0 | 195.0 | 196.0 |
| Total Liabilities | 231.6 | 274.8 | 294.1 | 313.0 | 331. |
| Shareholders Equity | 43.2 | 69.9 | 127.0 | 197.3 | 276. |
| Minority Interest | 0.8 | 0.4 | 0.0 | 0.0 | 0.0 |
| Total shareholder equity | 44.0 | 70.3 | 127.0 | 197.3 | 276.7 |
| Total liabilities and equity | 275.6 | 345.1 | 421.0 | 510.2 | 608.2 |
| CASH FLOW (SGD m) | | | | | |
| Pretax profit | 11.8 | 25.1 | 69.1 | 81.9 | 93.4 |
| Depreciation & amortisation | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Adj net interest (income)/exp | (0.5) | (3.6) | 0.0 | 0.0 | 0.0 |
| Change in working capital | 67.0 | 13.1 | 15.8 | 20.3 | 19. |
| Cash taxes paid | 0.3 | 4.1 | 15.4 | 17.3 | 17. |
| Other operating cash flow | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Cash flow from operations | 88.6 | 49.3 | 100.2 | 119.5 | 130. |
| Capex | (2.2) | (3.2) | (2.0) | (2.0) | (2.0 |
| Free cash flow | 86.3 | 46.0 | 98.2 | 117.5 | 128. |
| Dividends paid | 0.0 | (3.0) | (21.0) | (24.9) | (29.0 |
| Equity raised / (purchased) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in Debt | (6.3) | (2.2) | 0.0 | 0.0 | 0.0 |
| Other invest/financing cash flow | (4.8) | (9.4) | 0.0 | 0.0 | 0.0 |
| | (| (2.7) | 0.0 | 0.0 | 0.0 |
| Effect of exch rate changes | (0.2) | (0.8) | 0.0 | 0.0 | 0.0 |

| FYE 31 Dec | FY22A | FY23A | FY24E | FY25E | FY26E |
|-------------------------------|----------|----------|----------|----------|----------|
| Key Ratios | | | | | |
| Growth ratios (%) | | | | | |
| Revenue growth | 32.4 | 32.1 | 35.0 | 20.0 | 15.0 |
| EBITDA growth | 173.7 | 112.8 | 174.4 | 18.6 | 14.1 |
| EBIT growth | 173.7 | 112.8 | 174.4 | 18.6 | 14.1 |
| Pretax growth | 182.5 | 112.2 | 175.5 | 18.6 | 14.1 |
| Reported net profit growth | 138.6 | 114.0 | 104.6 | 18.6 | 16.8 |
| Core net profit growth | 138.6 | 114.0 | 104.6 | 18.6 | 16.8 |
| Profitability ratios (%) | | | | | |
| EBITDA margin | 4.1 | 6.5 | 13.3 | 13.1 | 13.0 |
| EBIT margin | 4.1 | 6.5 | 13.3 | 13.1 | 13.0 |
| Pretax profit margin | 4.1 | 6.5 | 13.3 | 13.1 | 13.0 |
| Payout ratio | 22.4 | 36.0 | 35.7 | 35.7 | 35.7 |
| DuPont analysis | | | | | |
| Net profit margin (%) | 4.6 | 7.4 | 11.3 | 11.2 | 11. |
| Revenue/Assets (x) | 1.1 | 1.1 | 1.2 | 1.2 | 1.3 |
| Assets/Equity (x) | 6.4 | 4.9 | 3.3 | 2.6 | 2.2 |
| ROAE (%) | na | na | na | na | na |
| ROAA (%) | 5.3 | 9.2 | 15.3 | 14.9 | 14. |
| Liquidity & Efficiency | | | | | |
| Cash conversion cycle | nm | nm | nm | nm | nn |
| Days receivable outstanding | 54.3 | 31.8 | 26.2 | 21.9 | 19.0 |
| Days inventory outstanding | nm | nm | nm | nm | nn |
| Days payables outstanding | 107.2 | 85.4 | 77.9 | 78.8 | 80.4 |
| Dividend cover (x) | 4.5 | 2.8 | 2.8 | 2.8 | 2.8 |
| Current ratio (x) | 1.1 | 1.1 | 1.3 | 1.6 | 1.8 |
| Leverage & Expense Analysis | | | | | |
| Asset/Liability (x) | 1.2 | 1.3 | 1.4 | 1.6 | 1.8 |
| Net gearing (%) (incl perps) | net cash | net cash | net cash | net cash | net casl |
| Net gearing (%) (excl. perps) | net cash | net cash | net cash | net cash | net cas |
| Net interest cover (x) | nm | nm | nm | nm | nn |
| Debt/EBITDA (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0. |
| Capex/revenue (%) | 0.8 | 0.8 | 0.4 | 0.3 | 0. |
| Net debt/ (net cash) | (185.4) | (216.1) | (293.3) | (385.9) | (485.2 |

Source: Company; Maybank IBG Research

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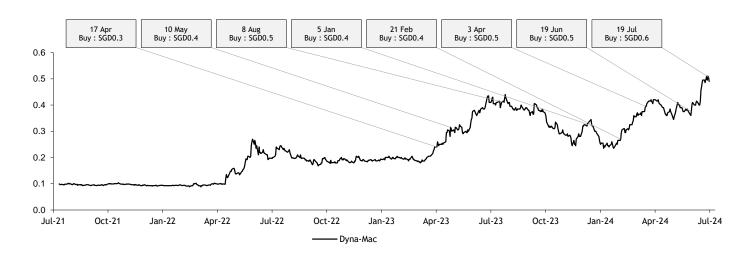
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